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The Director of Central Intelligence  
Washington, D.C. 20505

National Intelligence Council

NIC #00212-88/1  
19 January 1988

NOTE FOR: Deputy Director of Central Intelligence

FROM: H. F. Hutchinson, Jr.  
Acting Chairman

1. FYI.

2. Larry Budge is canceling an IIM with the attached memo. He is the first NIO to admit that one of his projects is superfluous; an admission made easier by the fact that his predecessor scheduled it but admirable nevertheless.

3. There are numerous other projects on the books with similar marginal value. Weeding them out has to be done with some regard to pride of place and authorship that some of the NIOs feel about having a large number of projects on their agenda.

4. In the past several years, the length of one's interagency production list has become the measure of merit used by the NIOs. Burdened by the housekeeping chores of pushing such a production agenda, they then neglected liaison/persuasion/exhortation responsibilities with consumers, producers and collectors.



H. F. Hutchinson, Jr.

Attachment:  
As stated

cc: VC/NIC  
HFH Chrono  
O/C/NIC Chrono

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TRANSMITTAL SLIP		DATE 1/15/88			
TO: AC/NIC					
ROOM NO.		BUILDING			
REMARKS:					
FROM: NIO/GPF					
ROOM NO.		BUILDING		EXTENSION	

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## The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council

NIC# 00212-88

15 January 1988

MEMORANDUM TO: Acting Chairman, National Intelligence Council

FROM: MG Larry D. Budge, USA  
National Intelligence Officer for  
General Purpose Forces

SUBJECT: Interagency Intelligence Memorandum on Soviet Approach to  
Counterinsurgency

1. The purpose of this memorandum is to recommend that we stop work on the Interagency Intelligence Memorandum on the "Soviet Approach to Counterinsurgency." According to the records in this office, this IIM was requested by the Office of the Assistant Chief of Staff, U.S. Army and work was begun under the previous NIO/GPF. The drafter [redacted] of CIA/SOVA, and the project was initially managed by [redacted] this office. [redacted]

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2. We have attempted to identify a body of concerned consumers for this paper, but, to date, we have failed. In a meeting with BG Menoher of OACSI/Army in November 1987, we raised the subject of this IIM and there was no great enthusiasm about it. We were informed that while Army would benefit from it, there were other subjects of greater concern to them. Furthermore, they had the impression that the proposal for the IIM was generated in this office and their office had been asked to concur. [redacted]

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3. In addition to the above, it has come to my attention that [redacted] has published, through CIA/SOVA, a research paper on this very subject. This paper, coupled with a similar paper published by DIA/DB in May 1987 (about the time the subject IIM was getting started) appears to more than meet existing community requirements for finished intelligence on this subject. Furthermore, there appears to be little or no significant dissension within the community regarding the combined judgments of the CIA and DIA papers. [redacted]

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4. My decision to recommend discontinuing work on the subject IIM should not reflect negatively on the performance of the drafter, [redacted]. Quite the contrary, he has met each requirement levied on him in this project to date. Also, it was his good work on the SOVA research paper which led me to conclude that work should stop on the IIM in order to conserve scarce analytical resources. [redacted]

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CL BY Signer  
DECL OADR~~SECRET~~

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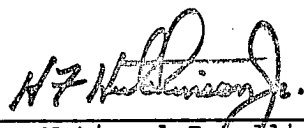
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5. With your concurrence, I will undertake to notify the NFIB  
Representatives and [ ] superiors in CIA/SOVA of our decision to  
stop work on the subject IIM. [ ]

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Larry D. Budge

CONCURRENCE:



Acting Chairman, National Intelligence Council

18 JAN 1988

Date

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SUBJECT: Interagency Intelligence Memorandum on Soviet Approach to Counterinsurgency

ANIO/GPF

14 Jan 88

NIC# 00212-88

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Distribution:

Orig - Return to NIO/GPF

1 - AC/NIC

1 - NIC/PO

1 - GPF Development File

1 - GPF Chrono

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